



# Retail at The Postal Museum

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## What? Where? When? Why?



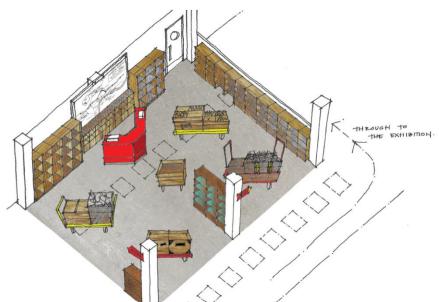


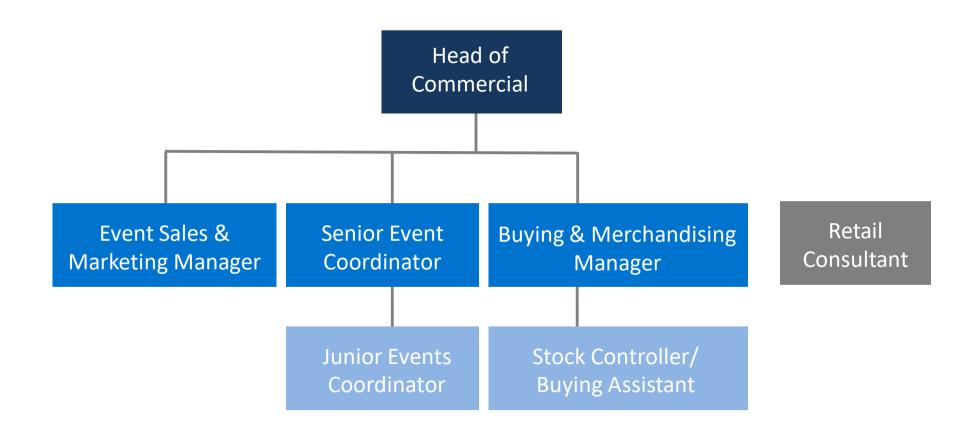


## The **Postal** Museum













# Strategy

- Context
- Vision
- Strategic Objectives
- Key Performance Indicators
- Our Customers
- Retail Environment
- Range plan
- E-commerce
- Retail Marketing Overview

## **Product development**



#### 1. Research

Who is your audience?

What are your targets (both aims and KPIs)

Who is your competition

#### 2. Range planning

What's in the exhibition? What do people like? What do you own imagery of?

Who is the customer?

What should the price range be? How many lines?

What is your selection criteria?

#### 3. Buy Ins

What is available? Spring/Autumn Fair, Top Drawer, benchmarking, online research Can you outsource?

#### 4. Bespoke

Where are the gaps? What are your winning images?

Suppliers (ACE/Top Drawer/word of mouth)

## What are your targets?



#### **AIMS AND KPIS\***

- 1. To provide a net profit
- 2. To enhance the visitors' enjoyment
- 3. To inspire passion for our collection
- 4. To ensure our retail offer is accessible to all of our audiences
- £150K profit ex VAT via Postal Museum and Mail Rail shops
- £21K profit ex VAT via online sales
- £5K profit ex VAT via retail sales at external events
- Average Conversion rate of 22%
- Average Transaction Value of £7.19
- Average Spend Per Head of £1.62

<sup>\*</sup>based on visitor figures of 185,000

## Who is your competition?

- London Transport Museum
- Design Museum
- Southbank Shop
- The Science Museum
- National Railway Museum
- We Built This City













## Range planning

What's in the exhibition?
What do people like?
What's unique to your venue?
What do you own imagery of?











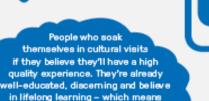


## Who is your customer?



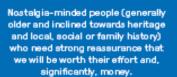
## SOME AUDIENCES IN OUR MIX

Young adults, students
and young families who
think that learning, new
skills and experiences will
give them and their children
the best options in life.
Serious aims, but they do
like to have fun together
while doing it.



they'll already be busy elsewhere.

People who enjoy visiting lots of heritage and cultural attractions, most often in groups of family or friends, and who want their visit to be generally interesting and moving enough to spark discussion and exploration with their companions. The families may be based around children, but the groups might be far from nuclear. People always on the lookout for new experiences, unusual places, and to be the first in the know about facts and events. Likely to be youngish adults, they see themselves as cutting edge and experimental, yet culturally active and not afraid of theritage, if it's exciting. They love passing the word on, in person or on social media, which makes them our greatest vocal advocates.



#### SOCIAL EXPERIENCE SEEKERS

- · Key family audience
- · Like to buy gifts
- Want to feel they are supporting the venue through their purchases

#### **CULTURAL CONNOISSEURS**

- Well educated cultural consumers.
- Not interested in souvenirs, search for authentic and high quality product

#### TREND-SETTING EXPLORERS

- Young and trend aware
- Want products that are quirky, original and high quality

#### NOSTALGIC TRADITIONALISTS

- · Mature, Traditional, Heritage
- · Low uptake and price sensitive
- Don't tend to buy gifts

#### **SCHOOL GROUPS**

- Mostly primary school groups
- Influenced by what their peers choose

#### **Selection Criteria**



All products bought in or developed must meet this criteria:

- ✓ Fulfils retail vision
- ✓ Links to collections and stories
- ✓ In the spirit of the brand
- ✓ Fits into one of the ranges
- ✓ Makes margin (50%)
- ✓ Perceived value for money
- ✓ Well designed
- ✓ High quality
- ✓ Supplier based in the UK where appropriate, possible and financially viable

## **Buy Ins**

## What is available?



FILM CLASSICS

Night Mail







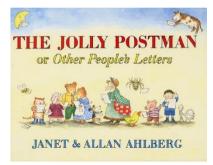








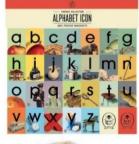








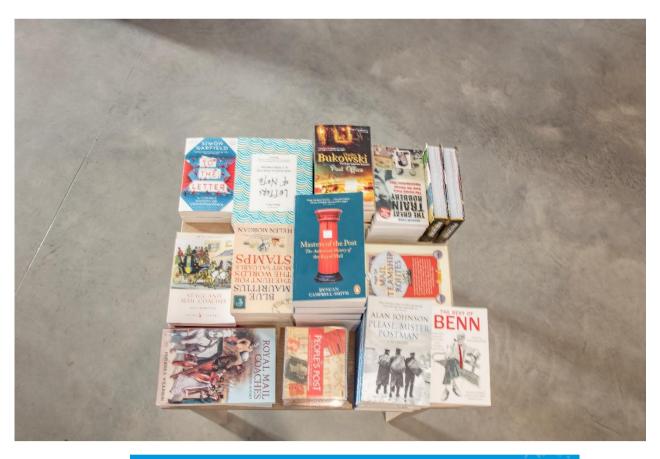






## Can you outsource?







## Feed it into the spreadsheet



TPM MR

Bay no

**Header Range** 

Range

**Supplier** 

**Product** 

Description

Category

**Unit Cost** 

**MOQ** units

**Delivery costs** 

Set up costs

**RRP inc VAT** 

Sell ex VAT

Margin £ ex set up

Margin % ex set up

Order qty

**Order value** 

		Number of Lines	
	Header Range	Bespoke Buy In (blank)	Total
	Apparel	1	1
	Books	9	9
	Cards	32	32
	Food & Drink	1 11	12
	Home	43 36	79
)	Postcards	25	25
L	Stationery	21 34	55
2	Toys & Games	3 33	36
3	(blank)		
ļ	Accessories	10 17	27
,	Total	136 140	276

^	<u> </u>		
BI or B	(All)	•	
Range 💌	Sum of Order value		
Apparel	£	827.50	
Books	£	328.34	
Cards	£	1,237.50	
Food & Drink	£	235.44	
Home	£	4,589.85	
Postcards	£	1,100.00	
Stationery	£	3,382.60	
Toys & Games	£	2,592.67	
(blank)	£	2.69	
Accessories	£	2,044.78	
Grand Total	£	16,341.36	

Where are the gaps? What are your winning images?





Suppliers (ACE/Trade Shows/word of mouth) Feed the data into the spreadsheet

## The Postal Museum

## **CASE STUDY: Fine Cell Work**





- ✓ Use your curators
- ✓ Leave lots of time for research and visits
- ✓ Find small suppliers whose values are strong
- ✓ Spot potential star products/PR opportunities
- ✓ Allow plenty of time

## The Postal Museum

## **CASE STUDY: Tibs**

#### Tibs the Great is no more

TIBS, the Post Office's number one cat, the imposing 23lb. giant who has reigned at Post Office Headquarters for 14 years, is

Post Office Headquarters for 14 years, is no more.

Mr. Alf Talbut, Cleaner at St. Martin's-le-frand, who has served his "Tibby" since the cat was born, never failing to come in at every Bank Holiday to see him fed, first realised something was wrong when Tibs failed to turn up for his morning meal one Monday just before Christmas. Reports came in that he had been seen on the floor above his basement home. Mr. Talbut began to leave food at strategic places and a little of it would go, but the big cat was not found until later in the week.

Mr. Talbut needed the help of a colleague to carry Tibs to the People's Dispensary for Sick

Animals, where the veterinary surgeon was in no doubt. Tibs had cancer of the mouth. Almost

the basement from the prec has been seen his career.

basement. It Twice Mr quarters. The of an infected fit and well,



Tibs in 1954, as he appeared in the book Cockney Cats. GOUDT. 11DS had canner of the mouth. Almost exactly on his 14th birthday the life of the Post Office's senior cat was brought to a close.

This was an official member of the Post Office staff and was paid 2s. 6d. a week. He lived in stars' party, where Tibs was the dominant of the staff and the post of the post of the staff and the post of the post o

#### Tibs the Great

From Wikipedia, the free encyclopedia

Tibs the Great (November 1950 - December 1964) was the British Post Office's "number one cat" and kept the post office headquarters completely mouse-free during

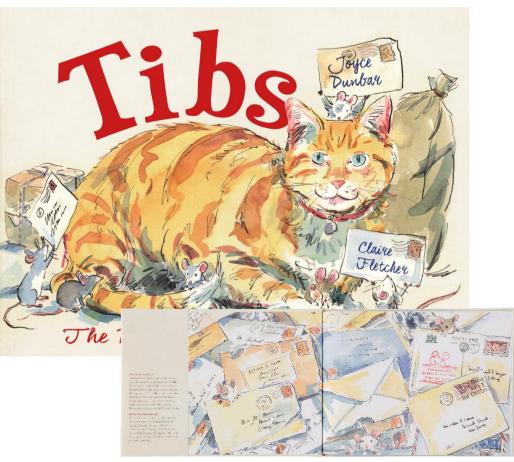
#### Tibs the Great



✓ Use what's popular

his 14 years of service. He

- ✓ Look for tie-ins
- ✓ Licensing is better if possible









## **CASE STUDY: Mail Rail book**



**Emergency** 

✓ Be prepared to let it go...

- Promotes us as the authority on the history of Mail Rail
- Provides a Mail Rail specific product
- Reflect our marketing campaign preopening will focus on Mail Rail



## **CASE STUDY: Guidebook**



- ✓ Allow time for curators
- ✓ Allow time for strong opinions
- ✓ Allow time for rewrites and edits
- ✓ Allow time for finding imagery and photography
- ✓ Allow time for contracts
- ✓ Allow for circumstances beyond your control!







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